HIGHER EDUCATION CAPITAL PROJECT MANAGEMENT

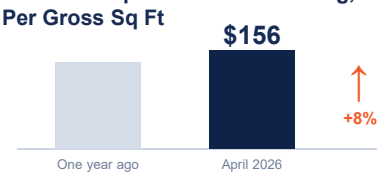
By the time a capital project turns red, your options are already shrinking.

See budget, schedule, risk, and approvals across every project—before small issues become expensive ones.

CAPITAL PROGRAMS ARE UNDER MORE PRESSURE

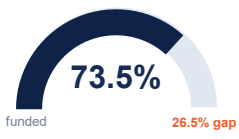
Backlogs are growing while capital funding falls further behind.

Deferred Capital Renewal Backlog, Per Gross Sq Ft



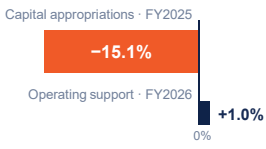
Gordian, April 2026

Share of Needed Reinvestment Actually Funded



Gordian, April 2026

State Support: Capital vs. Operating



SHEEO, July 2026 · SHEEO Grapevine, Feb 2026

With less money and more need, discovering risk late gets more expensive.

THREE PROJECTS. THREE REPORTS. NO SHARED DEFINITION.

Every project has an update. You still have to build the portfolio view by hand.

SHARED SPREADSHEET · TUE (XLS)		EMAILED REPORT · THU (EMAIL)		PDF REPORT · LAST MONTH (PDF)	
Project A		Project B		Project C	
SCHEDULE	On schedule	SCHEDULE	Minor Delay	SCHEDULE	Behind Schedule
BUDGET	52% Used	BUDGET	48% used	BUDGET	61% Used
RISK	Low	RISK	Medium	RISK	High

DIFFERENT FORMATS · DEFINITIONS · REPORTING DATES · RECONCILED BY HAND

One Trusted Portfolio View with VLogic — BUDGET · SCHEDULE · RISK · STATUS

PROJECT	STATUS	SCHEDULE	BUDGET	RISK
Project A	In construction	On schedule	52%	Low
Project B	In construction	14 days late	48%	Medium
Project C	In design	41 days late	61%	High

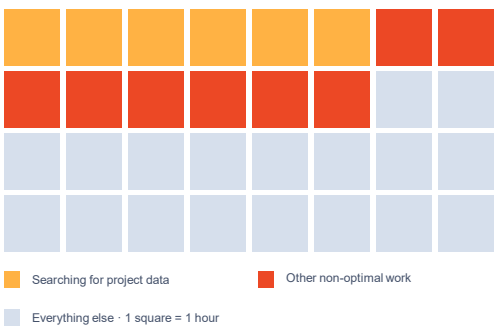
THE COST OF REBUILDING THE PICTURE

Fragmented reporting consumes 35% of the work week.

14.1
hrs/week on non-optimal activities

5.5
hrs/week looking for project data

That is time spent understanding the program instead of managing it.



Source: PlanGrid/FMI, Construction Disconnected, 2018. Industry-wide construction project staff.

THE RISK EXTENDS BEYOND LOST TIME

Every capital decision needs a defensible approval trail.

Projects carry different funding, procurement, accessibility, and reporting requirements. You need one record showing who approved each budget, scope, and schedule change, and why.

- **Funding source** — Which appropriation, grant, bond, or fund paid for it?
- **Approval trail** — Who approved the budget, scope, or change order?
- **Decision history** — What changed, when, and what drove the decision?
- **Supporting record** — Can leadership produce the record without rebuilding it?

When an auditor asks who approved a change, the answer should not live in an email thread.

Requirements vary by institution, jurisdiction, funding source, and project.

SIX SIGNS YOU'RE REBUILDING THE PICTURE

If every answer requires manual work, you don't have a trusted portfolio view.

- The board deck gets rebuilt by hand every month.
- "On schedule" depends on who's reporting it.
- Budget-to-actual is rekeyed out of finance into a spreadsheet.
- The current portfolio total lives in an email thread.
- Nobody can name the at-risk projects without calling each PM.
- A trustee's question takes a week to answer.

WHAT A CONSISTENT OPERATING MODEL LOOKS LIKE

TCU gives five project managers one consistent way to manage every project.

PLAN → DESIGN → ALIGN → AUTHORIZE → BUILD → MOVE IN → CLOSE OUT

5
project managers

100%
projects on one management model

1
lifecycle from plan through closeout

> **"With VLogic, we can develop scope in alignment with the budget and schedule, from beginning to end."**
>
> Brooke Ruesch · Director of Project Management · Texas Christian University

Carleton stopped rebuilding the financial picture every month.

CARLETON COLLEGE · CAPITAL PROJECTS

Workday holds the numbers. VLogic makes them useful.

WORKDAY (Financial record) → VLOGIC (budget + tasks + timelines) → TEAM (self-service)

BEFORE Monthly GL exports and spreadsheet rekeying

TODAY Recurring Workday data, project detail, and team self-service

Different projects. One trusted way to manage the portfolio.

VLogic lets each project team manage its work while you use consistent definitions for budget, schedule, risk, status, and approvals across the portfolio.

SEE HOW VLOGIC WORKS | BOOK A DEMO

FLEXIBLE FOR EACH PROJECT
Configure the workflow around how the project is managed.

CONSISTENT FOR LEADERSHIP
Use the same definitions across the entire portfolio.

FEDRAMP AUTHORIZED | WORKDAY | ORACLE | PEOPLESOFT | SAP | 25+ YEARS EXPERIENCE | 40M+ SQ FT MANAGED | 500K+ ASSETS MANAGED

Sources: Gordian (Apr. 2026); SHEEO (Jul. 2026); PlanGrid/FMI (2018); TCU customer figures; Carleton College customer interview. Regulatory references: 2 CFR Part 200, Davis-Bacon and Related Acts, and ADA Standards. Applicability varies.

VLogic